CASTRO COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MONTHLY MEETING
July 26, 2022

PLACE: Ettie McDermitt Education Room at Plains Memorial Hospital

BOARD PRESENT: Jim Bradford, Chairman; Zach Smith, Vice-Chairman; Shelley Bills, Secretary; Kim Birkenfeld, Member; Martha Ibarra, Member

EMPLOYEES PRESENT: Elisha Rosier, CEO; Laura Case, CFO; Laura Kimball, CVL Administrator; Olivia Herrera, Administrative Assistant

MEDICAL STAFF PRESENT: None.

GUESTS PRESENT: None.

PUBLIC PRESENT: None.

1. Called to order at 5:10pm. Mission and Vision Statement was read by Laura Case.

2. Public Comments: None

3. Review of Financials and Statistics: June 2022
   Laura Case reported the following Income Statements for the district: Net Revenue was $458k which is down ($487k) from prior year. We were notified through an audit of a payable in the amount of $668k for a calculation error made in 2019. This is booked against the uncompensated care revenue account in Total Other Revenue. Net Patient Service Revenue, had an increase of $304k.

   The YTD decrease in inpatient revenue is now ($1.4m) from ($1.6m) from the last financial statements. Our inpatient revenue increased $137k from prior year. This is the financial impact of having more patients in the hospital under the care of our hospitalists.

   Other Revenue listed is our RAPPS and CHIRP IGT in the amounts of $54k and $15k.

   Salary expense increased $41k from prior year.

   Supplies showed a decrease of ($21k) from PY.

   Utilities showed a decrease of ($17k) due to Windstream credits we apply for and receive annually.

Maintenance and Repairs decreased ($44k) from PY.

COVID expenses increased $30k from PY.

The District had a loss of ($754,054) with Expenses totaling $1,394,869 and the Non-Operating revenue of $182,766.

The unaudited Net Profit/(Loss) for the FYE 2022 is ($1,450,258).

On the Balance Sheet, Cash and Investments year over year is down ($917k).

AR is down ($51k) from PY.

There is an increase of $388k in prepaid expenses. We will be making a total of $831k.

The COVID-19 CARES act stimulus funds include those in which we have received after the utilization of the initial funds. We will utilize the full $712k during the next reporting period.

All bank accounts are reconciled and are up to date through June 2022.

Total Patient Days for June were up. We had 146 patients days compared to 38 PY. CVL finished June with 46 residents.

The board decided to move forward with the voter approval roll back tax rate. The official tax rate vote will be made in September. Information concerning the tax rate will be published in the Castro County Newspaper in the next few weeks.

4. Election of Officers:
   The board discussed leaving the current officers in place which are Jim Bradford, Chairman of the Board, Zach Smith, Vice-Chairman and Shelley Bills, Secretary. Martha Ibarra made the first motion for continuation of officers to remain in their elected positions. Kim Birkenfeld seconded the motion. All in favor. Motion carried.

5. CVL Room Rates:
   The board reviewed and approved a $10 increase a day per resident effective October 1, 2022.

Shelley Bills made the motion to accept the increased rate as presented. Martha seconded the motion. All in favor. Motion carried.

6. Consent Agenda:
   a. Approval of 6/2/2022 Board Meeting Minutes
   b. Quarterly Review of Pledged Securities
   c. Departmental P&P Approval
   d. Approval of Employee Handbook
   e. Interlocal Coopertive Contract for Castro County Appraisal District to Assess & Collect Taxes for CCHD
   f. Approve Organizational Chart

   The board reviewed and approved all the items presented in the Consent Agenda. Departmental Policies & Procedures that were approved were, Materials Management, Accounts Payable, Business Office, HR, Finance and IT.

   Kim made the motion to approve the Consent Agenda. Zach seconded the motion. All in favor. Motion carried.

7. General Information:
   a. Department Monthly Reports
   b. Thank You Notes
   c. Other Reading

   Jim asked the board to review the general information in their leisure time.

8. Medical Staff:
   a. Review 6/22/22 and 7/13/22 Med Staff Minutes
   b. Approve Med Staff Rules & Regs & ByLaws
   c. Request Appointment to Temporary ER Privileges: Scott Evans, DO; Joseph Zadeh, MD; Roger Mason, MD
   d. Request Appointment to ER Staff: Samuel Clayton Taylor, MD
   e. Request Reappointment to ER Staff: Perry Reding, MD
   f. Request Appointment to Consulting Radiology: Cameron Manchester, MD
   g. Request Reappointment to Consulting Radiology: Branch Archer, MD; Richard Archer, MD; Luke Lennard, MD; Robert Pinkston, MD
   h. Request Appointment to TeleMed Privileges: Mohammed Bahaa Aldeen, MD; Mazin Saadaldin, MD

The board reviewed the Med Staff minutes and approved the Med Staff Rules & Regulations & ByLaws and the physician appointments.

Zach made the motion to approve. Shelley seconded the motion. All in favor. Motion carried.

9. Conflict Of Interest:
The COI statements were presented to the board by Olivia Herrera. Each board member signed their statements.

10. Strategic Planning:
Elisha presented an overview of the Strategic Planning meeting she had with the department managers and a few staff members. Telemedicine, Community Outreach, Security, Teamwork and Partnerships were the key initiatives that were discussed by the group. Marketing Director, Geoff Case produced a Vision Board that presented all of the pillars that made up the team's goals.

11. Administrator's Report:
Elisha reported AMR, Grants, Physician Recruitment and Loyal Program to the board.

Elisha is planning to meet with AMR to discuss bringing a transfer truck across county line and the current EMS crew leave with the transfer patient.

Elisha is looking at applying for a facility improvement grant with Amerigroup. If we should receive the grant, Elisha is planning to use the grant money to renovate the waiting room and create a well and sick side at the clinic.

Elisha has interviewed Dr. Kimberly Smith, from Florida, who is wanting to move to Texas. Elisha asked the board for prayers as she moves ahead with the interviewing process.

Elisha asked the board to start a Loyal Program for employees that have been with the district 10 years plus a yearly bonus to show our appreciation for their dedication to the district.

The board also approved and signed a Resolution for the Sale of Real Property, Old Clinic located at 112 W. Jones. The Board of Directors of the District, authorized Jim Bradford, Chairman of the Board or Elisha Rosier, CEO to finalize and execute all agreements and take any actions necessary to complete the Sale of the Property.

Shelley made the motion to approve the Resolution. Kim seconded the motion. All in favor. Motion carried.

12. Executive Session: Entered Executive Session at 6:44PM.
    a. Quality & Regulatory Compliance
    b. Personnel. Consider and Discuss Personnel Matters Pursuant to Texas Government Code Section 511.074

    Exited Executive Session at 6:49PM. No motions made or votes taken in Executive Session.

13. Adjournment – Meeting adjourned at 6:51PM.
    Shelley made the motion to adjourn. Zach seconded the motion. All in favor. Motion carried.

Jim Bradford, President — Date: 9/20/2022

Shelley Bills, Secretary — Date: 9/20/22