

**CASTRO COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MONTHLY MEETING  
August 20, 2026**

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PLACE: Ettie McDermitt Education Room at Plains Memorial Hospital

BOARD PRESENT: Shelley Bills, Chairman; Kim Birkenfeld, Vice-Chairman; Jordy Rowland, Member, Felipe Flores, Member.

EMPLOYEES PRESENT: Elisha Rosier, CEO; Laura Case, CFO; Laura Kimball, CVL Administrator; Olivia Herrera, Administrative Assistant

MEDICAL STAFF PRESENT: None.

GUESTS PRESENT: Audie Scuimbato, Attorney at Law; Brandon Westlake, Bethel Wind, LLC

PUBLIC PRESENT: None.

1. Called to order at 12:13pm. Prayer led by Olivia Herrera. Mission and Vision Statement was read by Jordy Rowland.
2. Public Comments: None
3. Discuss & Consider Approval of Tax Abatement Agreement between CCHD & Bethel Wind, LLC:  
Brandon Westlake, Bethel Wind representative explained agreement and its planning to replace/ repower its wind turbines and make related improvements, in Castro County with an estimated investment of about \$250M.  
  
Kim made the motion to approve the Tax Abatement agreement as presented by Brandon Westlake. Jordy followed with a second motion. All in favor. Motion carried.
4. Review of Financials & Statistics:  
Laura gave an overview of the grant received and presented the YTD financial performance and balance sheet updates to the board members.  
  
The YTD Net Revenue was \$17M which is up \$608K from YTD Fiscal Year 2025.  
  
We had a decrease in Other Revenue in the amount of (\$93K) due to a timing difference in receipt of program quality payments and tobacco settlement, as well as a slight decrease in prescription sales and 340B revenue at Dimmitt Pharmacy from PY YTD.

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Salary Expense YTD is up \$328K due to raises, and the increase in Christmas bonuses, and several people utilized the PTO buyout that we offer twice a year.

Employee Benefits have increased \$57K due to the increase in FT employees from PY and increased insurance premiums.

Total Purchased Services have increased \$192K largely due to the increase in contract labor in the amount of \$150K.

Total supplies have increased \$12K due to the increase in contract services. Most of the increase in contract services is in imaging due to our new radiology group and billing charges.

Total Other Expenses have increased \$305K due to a timing difference in our QIPP program IGT in the amount of \$346K. Also, this is the first full year participating in the ATLIS program and made an IGT that was \$186K more the PY's IGT. In other accounts we have decreased our expenses.

With Total Operating Expenses in the amount of (\$19,778,836) and Non-Operating Revenue of \$2,547,552 we have Net Income of \$430,860 through June 2026, which is down (\$248K).

On the Balance Sheet, Cash Investments are up \$220K.

AR is up \$735K.

All accounts are reconciled and are up to date through June 2026.

**B. Review 2026 Tax Rate:**

The board discussed the tax rate requirements for the upcoming fiscal year. A motion was passed to propose the Voter-Approval (Rollback) Tax Rate of \$0.331.

Jordy made the motion to proceed with the Voter-Approval (Rollback) Tax Rate of \$0.331. Kim made the second motion. All in favor. Motion carried.

**5. Consent Agenda:**

- a. Approval of 6/25/2026 Board Meeting Minutes
- b. Quarterly Review of Pledged Securities

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The board approved the consent agenda as presented.

Jordy made the motion to approve all the items on the consent agenda. Felipe followed with a second motion. All in favor. Motion carried.

6. General Information:

- a. Monthly Departmental Reports
- b. Thank You Notes

The board reviewed and conducted a brief discussion regarding the submitted departmental reports, accepting them as presented.

7. Medical Staff:

- a. Review 5/20/2026 & 6/10/2026 Med Staff Minutes
- b. Request Appointment to Active Medical Staff: Andrea Bickerton, MD
- c. Request Reappointment to ER Staff: Perry Reding, MD
- d. Request Appointment to ER Staff: Karel Capek, MD
- e. Request Reappointment to TeleMed Privileges: Mazin Saadaldin, MD
- f. Request Reappointment to Consulting Radiology: Benjamin Yunk, MD
- g. Request Temporary Appointment to Consulting Radiology: Jonathan D. Larson, MD

The board reviewed the Medical Staff items and approved the physicians listed for appointments.

Kim made the motion to approve. Jordy made the second motion. All in favor. Motion carried.

8. Administrator's Report:

Elisha presented the Provider Update to the Board, highlighting key developments in Emergency Room (ER) staffing. Dr. Roman and Dr. Chamblee have successfully settled in and are performing well covering the ER. The locums group is reducing the coverage significantly, scaling back to 3.5 shifts per month. Dr. Bickerton will be additional support in assisting the facility by helping to fill the remaining ER shifts.

Elisha presented the Board with New Business on a County Ambulance Grant Agreement. The county received a \$500K grant to purchase a new ambulance for emergency medical services for the county. The ambulance will belong to the county. The \$500K will be used to purchase a new ambulance and necessary equipment to

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support the current county 911 ambulance service. The implementation process is projected to take one to two years to fully implement. The district will retain its current two ambulances. This new purchase will expand the fleet to a total of three ambulances, increasing service capacity.

The Board was informed that CCHD has been awarded the Rural Texas Strong Initiative 1 Grant, totaling \$3.5M over five years. The majority of the funding will be distributed in years 4 and 5 structured around pay for performance metrics. The funds will be utilized to implement diabetic education for the community, specifically targeting the reduction and management of diabetes and obesity. The project aims to improve overall community health through preventative care, wellness, and chronic disease reduction while improving access to care in rural areas. Staffing requirement will include a diabetic educator and transport vehicle staff.

Rural Texas Strong Initiative 4 & 6. Grants remain actively in the negotiation phase. House Bill 28 Grant is currently on hold. The district has not yet received any updates regarding the status of the Core Grant (Community Based Opioid Recovery Effort).

The Board was updated on the recent planning meeting held by Plains Medical Foundation regarding the upcoming 2027 Gala. The foundation is currently looking at April 24, 2027 as the target date to host the event. The primary strategic goals for the event are centered on decreasing operational costs while simultaneously maximizing revenue generated.

Elisha reported on the successful completion of the community school supply drive. CCHD partnered closely with Community in Schools in Dimmitt and distributed school supplies to elementary and junior high students in Dimmitt, Hart & Nazareth.

9. Executive Session: Entered Executive Session at 1:40 PM.
  - a. Quality & Regulatory Compliance
  - b. Personnel. Consider and Discuss Personnel Matters Pursuant to Texas Government Code Section 511.074

Exited Executive Session at 1:58PM. No motions made or votes taken in Executive Session.

10. Adjournment – Meeting adjourned at 2:00PM with no motions made.

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Shelley Bills  
Shelley Bills, President

9/30/26  
Date

Martha Ibarra  
Martha Ibarra, Secretary

9/30/26  
Date